



## Invitation to Norilsk Nickel 2020 Capital Markets Day

Norilsk Nickel, the world's largest producer of palladium and high-grade nickel and a major producer of platinum and copper, is pleased to invite you to

### Capital Markets Day on December 1, 2020

#### Agenda:

- **CEO Vision** by Vladimir Potanin, President
- **Health & Safety, Long-term Operations Outlook, Projects and Environmental Incidents Update** by Sergey Dyachenko, First Vice President, Chief Operating Officer
- **Sustainable Development Strategy, Selected ESG and Corporate Governance Initiatives** by Andrey Bougrov, Senior Vice President, Sustainable Development
- **Strategic Projects Update and “Sustainable Growth” Strategy** by Sergey Dubovitskiy, Senior Vice President, Strategy, Strategic Projects and Logistics
- **Finance and IT: Supporting Sustainable Growth** by Sergey Malyshev, Senior Vice President, Chief Financial Officer
- **Commodity Markets Short Term Developments and Long-term Outlook** by Anton Berlin, Vice President, Sales and Distribution
- **The Chairman of the Board Conclusions**, by Gareth Penny, Chairman of the Board of Directors
- **Q&A session**

**Management presentations and Q&A:** 4pm — 7pm (Moscow time)

**Webcast and Q&A session:** A live webcast will stream from Moscow. Participants are encouraged to connect 10-15 minutes prior to the start. Questions will be taken only from the participants of the webcast.

To register for the webcast and Q&A session please follow the link: <https://nornickel-cmd2020.com>

#### Contacts:

Helen Wogel, Goldman Sachs [helen.wogel@gs.com](mailto:helen.wogel@gs.com)

Zhanna Starostina, BofA Securities [zhanna.v.starostina@bofa.com](mailto:zhanna.v.starostina@bofa.com)

Elena Sobolevskaya, VTB Capital [MarketingCoordinators@vtbcapital.com](mailto:MarketingCoordinators@vtbcapital.com)