

Information on IRC – R.O.S.T., the registrar of the Company and the acting Ballot Committee of MMC Norilsk Nickel

IRC – R.O.S.T. (former R.O.S.T. Registrar merged with Independent Registrar Company in February 2019) was established in 1996. In 2003–2015, Independent Registrar Company was a member of Computershare Group, a global leader in registrar and transfer agency services. In July 2015, IRC changed its ownership to pass into the control of a group of independent Russian investors. In December 2016, R.O.S.T. Registrar and Independent Registrar Company, both owned by the same group of independent investors, formed IRC – R.O.S.T. Group of Companies. In 2018, Saint Petersburg Central Registrar joined the Group. In February 2019, Independent Registrar Company merged with IRC – R.O.S.T. Ultimate beneficiaries of IRC – R.O.S.T. Group are individuals with a strong background in business management and stock markets. No beneficiary holds a blocking stake in the Group.

In accordance with indefinite License No. 045-13976-000001, IRC – R.O.S.T. keeps records of holders of registered securities.

Services offered by IRC – R.O.S.T. to its clients include:

- > Records of shareholders, interestholders, bondholders, holders of mortgage participation certificates, lenders, and joint property owners
- > Meetings of shareholders, joint owners, lenders, company members, etc.
- > Electronic voting
- > Postal and electronic mailing
- > Corporate consulting
- > Buyback of securities, including payments for securities repurchased
- > Proxy solicitation
- > Call centre services
- > Depositary and brokerage, including escrow agent services

IRC – R.O.S.T. Group invests a lot in development of proprietary high-tech solutions, e.g. remote online services for shareholders and issuers. The services enable them to obtain all legal documents electronically when requesting information from the registrar, preparing for and holding shareholders' meetings, including electronic voting, maintaining ownership rights or requesting document status updates, etc.

For shareholders' meetings, IRC – R.O.S.T. uses a dedicated automatic system to promptly and accurately process documents, count votes and produce any reports as may be required by regulatory standards or clients.

IRC – R.O.S.T. is committed to information security. The company follows its regularly revised and updated External and Internal Security Guidelines and the one-of-a-kind Risk Mitigation Programme covering both technology and management processes. IRC – R.O.S.T. Group is certified to ISO 9001:2015 Quality Management System (QMS).

Every fifth Russian issuer is serviced by registrars of IRC – R.O.S.T. Group. Its clients include public corporations (Rosatom, ROSCOSMOS, Transneft, Aeroflot, United Aircraft Corporation, United Shipbuilding Corporation, ROSGEO, Garnizon, Morinformsystem-Agat, etc.) and large private companies (Polyus, NOVATEK, METALLOINVEST, MTS, Acron, United Wagon Company, ENEL, etc.).

Authorised representatives of the issuers are serviced in real time at the head office in Moscow or through a network of 67 representative offices located in 47 regions, including Saint Petersburg, Norilsk, Krasnoyarsk, Samara, Chelyabinsk, Nizhny Novgorod, Perm, and Yekaterinburg.

IRC – R.O.S.T is a member of:

- > PARTAD (Professional Association of Registrars, Transfer Agents and Depositories)
- > NAUFOR (National Association of Securities Market Participants)
- > NFA (National Finance Association)
- > RSPP Committee on Corporate Relations
- > RSPP Commission on Public Utility
- > Expert Council for Legal Support of Securities and Derivatives Market at the State Duma Committee on Financial Market
- > Bank of Russia's Committee on Registrar Standards
- > Central Depository User Committee
- > NP RTS Association

IRC – R.O.S.T Group ranks first in terms of revenue from principal activities, insurance coverage, regional network and issuers serviced.

In 2017, IRC – R.O.S.T Group was first in the National Rating Agency's independent registrar ranking in all key categories.