

# INFORMATION ABOUT THE AUDITOR

## Proposed as the Auditor

### Of RAS Accounting Statements and IFRS Consolidated Financial Statements of PJSC MMC Norilsk Nickel

Joint-Stock Company KPMG  
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#### 1. Information about JSC KPMG

Type of information	Information
Name	Joint-Stock Company KPMG
Registration certificate	Certificate of state registration No. 011.585 issued by Moscow Registration Chamber on May 25, 1992, series BZ No. 000006
Legal address	16 Olimpiyskiy prospect bld. 5, floor 3, premises I, room 24e, Moscow, 129110, Russia
Business address	10 Presnenskaya naberezhnaya, Block C, Floor 31, Moscow, 123112, Russia
Website	www.kpmg.ru
Branches	Ekaterinburg, Kazan, Krasnoyarsk, Nizhny Novgorod, Novosibirsk, Perm, Rostov-on-Don, Saint Petersburg, Ufa, Vladivostok, Voronezh
Association	JSC KPMG is a member of the Association "Sodruzhestvo" The Primary Registration Number of the Entry in the State Register of Auditors and Audit Firms 12006020351

#### 2. Norilsk Nickel and KPMG

KPMG has been the Auditor of IFRS consolidated financial statements of the PJSC MMC Norilsk Nickel since the issuance of the statements as of and for the year of 2009.

KPMG has been the Auditor of RAS accounting statements of PJSC MMC Norilsk Nickel since the issuance of the statements as of and for the year of 2016.

### 3. KPMG

KPMG is a Big Four company, a global network of professional firms providing Audit, Tax and Advisory services, operating in 147 countries and territories with over 219,000 people working in member firms around the world. Our purpose and aspiration is to turn knowledge into value for the benefit of our clients, our people, and the world’s capital markets.

For the fiscal year ended September 30, 2019 KPMG reported member firm combined revenues of US\$29.75 billion (2018: US\$28.96 billion).

#### *KPMG in Russia and the CIS*

KPMG has been rated the No. 1 Audit firm in Russia since 2009 (RAEX (Expert Rating Agency), Largest Audit Organizations, 2009–2018).

Our overriding principle has always been to leverage the firm’s global intellectual capital, combined with the practical experience of our local professionals. KPMG provides audit services as well as a wide range of advisory services covering tax and legal matters, performance improvement, risk management, transaction support, financing, and restructuring.

KPMG has been operating in Russia and the CIS for more than 28 years, and now has 23 offices in Moscow, Ekaterinburg, Kazan, Krasnoyarsk, Nizhny Novgorod, Novosibirsk, Perm, Rostov-on-Don, Saint Petersburg, Ufa, Vladivostok, Voronezh, Minsk, Almaty, Atyrau, Nur-Sultan, Bishkek, Tashkent, Kyiv, Lviv, Yerevan, Tbilisi and Baku, employing together more than 6,500 people.

JSC KPMG is a member of the Association “Sodruzhestvo”.

### 4. KPMG as the largest audit company in Russia

KPMG renders audit for 5 out of 10 largest Russian metallurgical companies according to the RAEX-600 rating (2019).

No.	Company	Auditor
1	Evrz	EY
2	NLMK	PwC
3	Norilsk Nickel	KPMG
4	Rusal	KPMG
5	Severstal	KPMG
6	SUEK	KPMG
7	MMK	PwC
8	UMMC	KPMG
9	Metalloinvest	PwC
10	TMK	EY

### 5. KPMG Services in Russia and the CIS

Audit	Tax & Legal	Advisory
<ul style="list-style-type: none"> <li>Audit of financial statements prepared in accordance with international financial reporting standards (IFRS, US)</li> </ul>	<ul style="list-style-type: none"> <li><b>Tax</b></li> <li>Corporate &amp; Business Tax</li> <li>International Tax</li> </ul>	<ul style="list-style-type: none"> <li><b>Investments &amp; Capital Markets</b></li> <li>M&amp;A transaction support</li> </ul>

<p>GAAP)</p> <ul style="list-style-type: none"> <li>• Audit of financial statements prepared in accordance with Russian accounting standards (RAP)</li> <li>• Audit Based Services</li> <li>• Accounting &amp; reporting advisory services</li> </ul>	<ul style="list-style-type: none"> <li>• Transfer Pricing</li> <li>• Indirect Tax</li> <li>• Technologies in Tax</li> <li>• Corporate Tax Compliance in Russia &amp; abroad</li> <li>• Personal Taxation &amp; HR Consulting</li> <li>• <b>Law</b></li> <li>• M&amp;A transaction support and joint ventures</li> <li>• Corporate Law &amp; Restructuring</li> <li>• Dispute Resolution</li> <li>• Antitrust Compliance</li> <li>• Commercial Law &amp; Intellectual Property Services</li> <li>• Employment Law &amp; Motivation Programmes</li> </ul>	<ul style="list-style-type: none"> <li>• Lead M&amp;A Advisory</li> <li>• Business &amp; Assets Valuation</li> <li>• Financing</li> <li>• Debt Restructuring</li> <li>• Integration &amp; Separation</li> </ul> <p><b>Risk Consulting</b></p> <ul style="list-style-type: none"> <li>• Financial Risk Management</li> <li>• Financial Investigations (Forensic)</li> <li>• Operational Risks &amp; Sustainability</li> <li>• Internal Audit &amp; Risk Managements Services</li> </ul> <p><b>Management Consulting</b></p> <ul style="list-style-type: none"> <li>• Finance &amp; Treasury Management</li> <li>• IT Advisory</li> <li>• Increasing operational efficiency</li> <li>• Strategic Consulting</li> </ul>
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## 6. The passing of quality control

Our system of rules and internal controls is constantly kept under review in order to identify new areas for improvements in the work of our audit teams. The quality control system in place at KPMG stipulates a wide range of measures aimed at ensuring the good faith and objectivity of employees during their work. The professional review system implemented to oversee the work of Partners involved in the audit process enables us to facilitate the high level of their work and ensure steadfast compliance with professional audit standards, backed by our own, even more rigorous quality control standards.

Thanks to these measures, you can be confident that our audit will meet high standards of quality and reliability.

### *KPMG external quality control*

As a member of KPMG International, KPMG in Russia is subject to annual and thorough quality control audits of the services that we provide. The audits are performed by international KPMG audit practices. Member firms of the KPMG international network must demonstrate their adherence to high standards of quality of compliance with audit standards requirements and applicable legislation, and apply approaches, methodology and technological solutions that have been approved centrally, which enable KPMG Partners and professionals to provide agreed and consistent services globally. Quality control at KPMG is a comprehensive and detailed process.

The quality control process is split into stages – the quality performance review programme (“QPR”) and assessment of the existing risk management controls and processes (“Risk & Compliance”).

QPR is performed by experienced partners from other KPMG offices who did not participate in the audit engagement subject to review. The main requirements on the annual QPR can be summed up as follows: independent Partners review 5-10% of the total number of hours spent on engagements for the company's clients. The review takes approximately 1-2% of the total time spent on the selected engagement.

The work selected for review is often high-risk work. Furthermore, each of our audit partners should undergo an engagement review at least once every three years irrespective of his/her client portfolio.

The Risk & Compliance review is also performed by experienced partners. The review includes the review and testing of risk management documentation, procedures and control. An office is allocated a specific rating based on the results of the annual review.

KPMG has always prioritized quality control and risk management issues. At present, a Risk Management Partner and Principal work at KPMG's office in Moscow, while a Partner and Senior Manager are responsible for the organization of quality review. The employees holding key quality control and risk management positions are assisted by several other partners and managers, for example, Quality Control Reviewing Partners for audits with specific risks and from the Department of Professional Practice, who perform the mandatory repeat review of all the auditor's reports issued by KPMG.

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In 2010, 2013 and 2016 JSC KPMG received the opinion of the Audit Chamber of Russia based on the results of a review of the quality of the audit and compliance with professional ethics (No.159 dated 30 September 2010, No.207 dated 28 November 2013 and No.80 dated 6 July 2016). In 2019 JSC KPMG received the opinion of the Russian Union of Auditors based on the results of a review of the quality of the audit and compliance with professional ethics (No. 261/19 dated 25 November 2019).

In 2014, KPMG underwent an external quality assurance review by the Federal Financial and Budgetary Oversight Service (Rosfinnadzor) responsible for external quality control of audit firms engaged in statutory audits of public-interest entities.